

## Fact Sheet

**SUBJECT: Project Cooperation Agreements – Process Action Team (PCA-PAT)**

- 1. PURPOSE.** To summarize background and proposed changes to the process for preparation and review of PCA's and request concurrence to proceed from the Board of Directors.
- 2. FACTS.** Widespread concern has been raised to the Director of Civil Works that the current process leading to development of and execution of PCA's needs to be fundamentally reformed. A PAT was convened composed of district, MSC and HQ staff. Civil Works SES were briefed by the team and provided feedback on draft recommendations. The Director of Civil Works provided guidance on the final recommendations.
- 3. RECOMMENDATIONS.**

**IMMEDIATE: (Complete by 30 June 1999)**

- In conjunction with the Chief Counsel, immediately begin review of statutory and policy requirements necessary to enter into project contracts with a non-Federal partner. Specifically determine the value of maintaining model agreements.
- In conjunction with the Chief Counsel, immediately review the need for a separate Design Agreement.
- In conjunction with the Chief Counsel review the requirement for non-Federal financing plan.
- Early discussions with partners. District Commanders initiate PCA negotiations with partners following identification of an approved recommended plan.
- Evaluate concurrent Washington level review of reports and PCA's as opposed to the current sequential review.

**NEAR TERM: (Complete by 31 December 1999)**

- Identify agreements which would be candidates for delegation of approval to MSC Commanders.
- Identify decision documents which support PCA's which would be candidates for delegation of approval to MSC Commanders.
- Initiate discussions with Army and OMB on the benefits and advisability of elimination of certain agreements and delegation of certain agreements to MSC Commanders.
- Revise guidance to MSC Commanders.

- 4. EXPECTED BOD ACTIONS.** Approval to proceed with immediate recommendations and approval to begin to explore near term recommendations.

**POC: John P. D'Aniello**  
**202/761-100**

**Approved By: MG Russell L. Fuhrman**  
**Date: 10 February 1999**